

Optimizing emergency management: the role of Operational Research

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Definition

Operational Research

is a **scientific discipline** that studies the solution of **(complex) decision problems** through **mathematical models** and **computer algorithms**.

Disaster, Data and Decisions

Disaster (natural, attack...)



Data from different sources
(GISs, EOS, data-bases, sensor networks...)



Decision-maker(s):

- coordinating rescue operations
- emergency logistics
- etc...

Decisions in emergency

- Decision problems are **complex**, they may have **combinatorial** nature and may be **large** enough to preclude any possibility to find good solutions manually.
- Decisions must be **effective**, because their effects may be dramatic.
- Decisions must be **efficient**, because available resources are limited.
- Decisions must be **timely**, because time is often the most critical resource.
- Decisions must be **robust**, because data can be missing, incomplete or even wrong and the emergency scenario may change as time passes.
- Decisions must be **coordinated**, because different stakeholders are involved at different levels in the response to an emergency.
- Decisions must be **understandable** and **defendable**, because they imply enormous responsibilities.

From data to decisions

- ICT infrastructure provides support for timely, accurate, detailed, complete, consistent **DATA**.
- Operational Research (also called “Decision Science”) provides support for effective, efficient, timely, robust, coordinated, rational **DECISIONS**.
- From a chronological viewpoint **ICT** should have the precedence, because **decision algorithms are useless without data** but not vice versa.
- From a conceptual viewpoint the opposite is true: **the intelligence of the whole system** resides in **decision support models and algorithms**.

Examples

- Example 1: Civil protection teams workshifts
- Example 2: Scheduling deteriorating jobs
- Example 3: Critical infrastructure protection
- Example 4: Interoperability optimization

Civil protection teams workshifts

- Assignment between given **teams**, **sites** and **periods**.
- All sites must be assigned to a team in each period.
- All teams must be active for the same number of times.
- The number of active teams in each period must be balanced.
- Minimize the maximum response time.

Civil protection teams workshifts

- The problem can be formulated as an **Integer Linear Programming (ILP)** problem with binary decision variables.
- Solved via mathematical programming techniques such as **Lagrangian relaxation**, **subgradient optimization** and **branch-and-bound** with **constructive and local search heuristics**.
- Instances with up to **210 sites**, **10 teams** and **3 periods** were solved to proven optimality in **45 minutes**; instances with up to **1000 sites**, **10 teams** and **4 periods** have been approximated within a few percentage points from optimality.
- The improvement on manually computed solutions was about **30%**.

Scheduling deteriorating jobs

- A set of **tasks** must be accomplished by a single **agent**, without preemption, possibly with **release dates**.
- Either the **processing time of each job increases with time** (fire fighting, epidemic containment) or the **value associated with each job decreases with time** (probability of finding people alive).
- **Minimize the maximum time** needed to complete all jobs or **maximize the overall value** of the solution.

Scheduling deteriorating jobs

- There are as many solutions as the number of **permutations** of the jobs ($N!$).
- Solved via **branch-and-bound** and **dynamic programming**.
- Optimal solutions have been obtained for problems with up to **20 deteriorating jobs** in 6 seconds and with up to **50 deteriorating jobs** in a few minutes.
- The same approach also allows to develop **fast heuristics** to tackle larger problem instances.

Critical infrastructure protection

- A set of p critical infrastructures are under threat: the attacker can select q of them; the defender can fortify r of them.
- An attack against a fortified facility has no effect.
- The cost of each “attack pattern” is known.
- Select which facilities to fortify to minimize the damage in the worst case.

Critical infrastructure protection

- This is a **combinatorial bi-level programming problem** (see for instance: R.L.Church and M.P.Scaparra, *Protecting critical assets: the r -interdiction median problem with fortification*, Working paper n.79, Kent Business School, 2005)
- Enumeration of interdiction patterns
- Set covering problem with special structure and additional constraints
- The largest problem instance solved so far has **20 facilities**, $q=10$ and $r=4$.

Interoperability optimization

- A set of **entities (data-bases, institutions)** can use a set of possible **protocols** for communication.
- Each entity **must choose one of them** and pays an associated **cost**.
- Each communication between a pair of entities also has a **cost** depending on the **two corresponding protocols**.
- Select the protocol for each entity in order to **minimize the overall costs**.

Interoperability optimization

- This is a **combinatorial optimization** problem with **binary variables** and a **non-linear objective function** (known as the “*edge-weighted max clique problem with multiple choice constraints*”).
- It can be **linearized** by introducing **auxiliary binary variables**.
- Solved by **branch-and-bound** and **Lagrangian relaxation**.
- Optimal solutions for instances with up to **75 protocols** and **5 entities** in less than **2 hours**.
- Solvable by **semidefinite programming**.

Final remarks

- **Data** are valuable only if we can make good **decisions** out of them.
- The development of the **ICT infrastructure** must be accompanied by the development of the suitable **decision support tools**.
- The **O.R. scientific community** must be heavily involved in research programs on **emergency planning, management and recovery**.